# Universida<sub>de</sub>Vigo

Subject Guide 2016 / 2017

IDENTIFYIN	9 2 1 1 1 1				
	management and technological innovation Knowledge				
Subject					
	management and				
	technological innovation				
Cada	V03G020V01925				
Code	(*)Grao en				
Study	Administración e				
programme	Dirección de				
Descriptors	Empresas FOTO Credite	Chassa	Vaar	Oundmonator	
Descriptors	ECTS Credits	Choose	Year	Quadmester	
<del></del>	6	Optional	4th	<u>1st</u>	
Teaching	Galician				
language	English				
Department					
Coordinator	Vázquez Vicente, Xosé Henrique				
Lecturers	Vázquez Vicente, Xosé Henrique				
E-mail	xhvv@uvigo.es				
Web	http://webs.uvigo.es/xhvv				
General	The course highlights the challenges posed by the ki	nowledge econom	y, justifies the n	eed to innovate in this	
description	context, and deepens into the tools available to sistematize R&D and innovation within organizations.				
-	Although we will mainly focus in private firms, the co	ourse will show th	at the managem	ent of knowledge and	
	innovation finds a wide field of application beyond the				
	an important role in the dynamization of change in a	ny type of organi	zation; from an N	IGO or a trade union, for	
	instance, to the very same public administration.				

## Competencies

Code

- A2 Students need to be able to apply the knowledge acquired to their work or vocation in a professional manner, and should have the skills normally demonstrated through the ability to develop and defends points of view and to solve problems related to their field of study.
- A3 Students should be able to collect and interpret relevant data (usually within their field of study) in order to make judgements that include a reflection on the relevant social, scientific or ethical issues.
- A4 Students should be able to transmit information, ideas, problems and solutions to both specialised and non-specialised audiences.
- B1 Ability to analyse and synthesise
- B2 Critical and self-critical thinking
- C1 Acquire and understand knowledge regarding: the relationships between the different subsystems that make up the business system
- C3 Acquire and understand knowledge regarding: Internal aspects, functions and processes of organisations including their nature, structure, direction, operation and management
- D2 Capacity for leadership, including empathy with others

Learning outcomes					
Expected results from this subject		Training and Learning			
	Results				
Understand in that it consists the economy of the knowledge and the paper that in her plays the	A3	B1	C1		
management of the innovation		B2	C3		
Capacity of analysis of the main strengths that move the ecosystem of innovation	A2	В1	C1		
		B2	C3		
Capacity of analysis of the internal processes of the company that condition his potential of	A4	B2	C1	D2	
innovation			C3		
Creative capacity to distinguish new projects of innovation, evaluate them with rigour, and	A2	B1	C1	D2	
**implementalos	А3				

Contents	
Topic	
1 Why innovation management? From an industrial to a knowledge economy.	The world economy. The rationale of growth and convergence. The new technological system: microelectronics and biotechnology. Knowledge economy: more than bytes. The firm in a new context: the innovation plan.
2 Technological change and National Systems of Innovation.	of Technology and innovation: definitions and typologies. The configuration of National Systems of Innovation. The system Science-Technology-Industry: the role of universities.
3 How to protect intellectual property rights (IPRs).	What are IPRs. Patents. Utility models. Industrial models and draws. Knowhow. Brands and other symbols.
4 The elaboration of a diagnosis: from environmental insights to new ideas for the market.	Competitive intelligence. Technological prospection. Technological audit.
5 The importance of designing a strategy to develop a project portfolio.	Strategic coherence. Innovation strategies. Technological strategies. What comes first?
6 How to implement a project? Organizational structure, control and leadership.	Organizational structures to stimulate change and innovation.  Coordination mechanisms to innovate. The technological perspective of control systems and incentives. Participation systems for the workforce.  The flow of change: training, comunication and leadership.

Planning			
	Class hours	Hours outside the classroom	Total hours
Introductory activities	1	0	1
Master Session	29	30	59
Troubleshooting and / or exercises	10	10	20
Tutored works	10	20	30
Others	0	10	10
Multiple choice tests	2	28	30

<sup>\*</sup>The information in the planning table is for guidance only and does not take into account the heterogeneity of the students.

Methodologies	
	Description
Introductory activities	Presentation of contents and goals. Teaching methodology and evaluation systems.
Master Session	Presentation of the theoretical basis and guidance on program contents. Before lectures, students should read and work on the material prepared for each session.
Troubleshooting and / o exercises	r Each of these sessions consist of an activitiy to apply the knowledge developed in master sessions.
Tutored works	Students will work cooperatively in small groups in order to carry out an Innovation Plan for any business or industry.
Others	Voluntary work involving readings and complementary exercises.

Personalized attention	
Methodologies	Description
Troubleshooting and / or exercises	_
Tutored works	

	Description		on	Training and		
			Le	earnin	g Res	sults
Tutored works Students must deliver an Innovation Plan following the model provided in		40	A2	В1	C1	D2
	class. Assesment criteria will be:		А3	B2	C3	
	Formal presentation		A4			
	Analytical quality					
	Public presentation					
Others	Proactive attitude throughout the theoretical and practical lectures,	10	A4	В1		D2
	complementary readings or oral presentations.			B2		
Multiple	The exam will consist of 20 test questions with 4 possible answers each. One	50	 A3	В1	C1	
choice tests	correct answer adds one point; one incorrect answer substracts 0,33.			B2	C3	
	This test-type exam may be substituted by short questions that students					
	must deal with extensively in extraordinary sessions.					

# Other comments on the Evaluation

To approve the subject is necessary to approve the test and the work of independent way. It IS necessary to obtain a 50% of the note in the work, therefore, as well as a 50% of the note in the proof type test. These are the minima to approve the subject.

On the other hand, the punctuation by the participation and realization of all the tasks defined keeps in the announcements of the academic course and no will save for successive courses.

Any student that take part in 15% of the proofs of evaluation of the plan will not be able to figure in the final qualifications how "no presented".

Calendar of available examinations in: http://fccee.uvigo.es/organizacion-@docente.html

## Sources of information

Tidd, Joe e Bessant, John, Managing Innovation: Integrating technological, market and organizational change, Wiley,

Tidd, Joe e Bessant, John, **Managing Innovation: Integrating technological, market and organizational change**, Wilev.

Fernández Sánchez, Esteban, Estrategia de innovación, Thomson,

#### Recommendations

#### **Subjects that continue the syllabus**

Investment decisions/V03G020V01402

Financing decisions/V03G020V01501

Creation and viability of companies/V03G020V01907

Design of budgetary control systems/V03G020V01908

#### Subjects that are recommended to be taken simultaneously

Commercial Research/V03G020V01701

Foreign language for the company/V03G020V01903

#### Subjects that it is recommended to have taken before

History: Economic history/V03G020V01103 Operations management/V03G020V01302 Accounting Analysis/V03G020V01601 Work sociology/V03G020V01905