# Universida<sub>de</sub>Vigo

Subject Guide 2023 / 2024

IDENTIFYIN	G DATA			
Projects				
Subject	Projects			
Code	V09G310V01802			
Study	Grado en			
programme	Ingeniería de los			
	Recursos Mineros y			
	Energéticos			
Descriptors	ECTS Credits	Choose	Year	Quadmester
	6	Mandatory	4th	2nd
Teaching	Spanish			
language	English			
Department				
Coordinator	Goicoechea Castaño, María Iciar			
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General description	The aim that pursues with this subject is to orient stu that capacity them for the handle and application of a preparation, organisation and management of project the purpose that it exercise with an approach that is	methodologies, te ts and other own t	chnical and tools of echnical documer	oriented to the nts of the degree, with
	To attain it will employ a wide approach of the subject knowledges purchased along the career and his applimanagement of distinct modalities of technical works frame of his attributions and fields of activity.	cation by means o	of a methodology,	organisation and
	Likewise, it will promote the development of the com learning based in projects so that the exposed conter the practical activities, oriented to the technical realis	nts in theoretical c	lasses implement	in the development of

#### **Training and Learning Results**

Code

Scientific and technical training in order to work professionally as a Technical Mining Engineer, with knowledge of the functions of consultancy, analysis, design, calculation, planning, construction, maintenance, conservation and exploitation.

employment of the distinct rule of application and of the professional best practices established, supporting in methodologies to document, elaborate, manage and present the technical documentation that correspond.

- B2 Understanding of the many technical and legal considerations that arise during development within the field of mining engineering, according to section 5 of Order CIN7306/2009, which have to do with geological-mineral prospecting and research, mine exploitation of all types of geological resources, including groundwaters, underground works, underground stores, treatment and smelting plants, energy plants, mineral and iron and steel plants, construction materials plants, carbon-chemical, petro-chemical and gas plants, waste and effluent treatment plants, and explosives manufacturing plants. In addition, the capacity to employ proven methods and accredited technologies in order to attain improved efficiency while respecting the Environment and protecting the health and safety of workers and users.
- B3 Capacity to design, write and plan partial or specific projects for the units described in the previous section, such as mechanical and electrical installations, together with their maintenance, energy transport networks, transport and storage facilities for solid, liquid and gaseous materials, dumping sites, pools or dams, supports and foundations, demolition, restoration, blasting and explosives logistics.
- B4 Capacity to design, plan, operate, inspect, sign and manage projects, plants or installations within the field.
- B5 Capacity to carry out land planning studies and environmental studies related to the projects, plants and installations within the field.
- B6 Capacity to maintain, conserve and exploit the projects, plants and installations within the field.

- B7 Knowledge required to undertake, within the scope of mining engineering knowledge as established in section 5 of Order CIN/306/2009, measurements, layouts, plans and maps, calculations, valuations, risk analyses, expert inspections, studies and reports, work plans, environmental and social impact studies, restorations plans, quality control systems, prevention systems, evaluation analyses of the properties of metal, ceramic, refractory, synthetic and other materials, soil and solid rock characterization and other similar tasks.
- B8 Knowledge, understanding and capacity to apply the legislation needed when working professionally as a Technical Mining Engineer.
- C21 Understanding of projects methodology, management and organization.
- D2 Capacity to develop a complete project in any field included in this type of engineering, suitably combining acquired knowledge, accessing necessary information sources, undertaking the necessary enquiries and integrating into interdisciplinary work teams.
- D3 Propose and develop practical solutions, which develop suitable strategies based on theoretical knowledge, for problem phenomena and situations that arise as everyday realities in engineering.
- D4 Encourage work based on cooperation, communication skills, organization, planning and recognition of responsibility in a multilingual and multidisciplinary working environment that fosters education in equality, peace and respect for fundamental rights.
- D5 Know what sources are available for ongoing and continual updating of all the information required to undertake their work, with access to all the current and future tools for seeking information and adapting it in the light of technological and social changes.
- D6 Know and handle legislation applicable to the sector, know the social and business environment and know how to work together with the Administration and use acquired knowledge to draw up engineering projects and develop any of the aspects of professional work required.
- D7 Capacity to organise, interpret, assimilate, create and manage all the information needed to organise their work, handling the I.T., mathematical, physical and other tools required.

Expected results from this subject			
Expected results from this subject Training and		-	
		Resu	lts
To understand the basic aspects for undertaking Projects as an Engineer: professional	B1		D2
competences, duties and responsibilities.	B2		D4
	В7		D5
	В8		D6
To know about the technological basis supporting the technical solutions applied in each Project.	B4		D3
	B5		D5
	B6		D6
To know the applicable legislation when drawing up and proceeding with Projects, and the distinct	B2	C21	D2
administrative procedures for authorisation	В8		D5
			D6
			D7
To know the particular protocol for undertaking a Mining Project, an Industrial Project, an Energy	В3	C21	D2
Project, and an Infrastructure Project, within the scope of the qualification's competences	B4		D4
	B5		
	B6		
To know the latest I.T. techniques for drawing up and carrying out Projects.	В3	C21	D2
	B4		D3
	B5		D5
			D6
			D7
To become aware of the conditioning environmental, health and safety factors when drawing up	B1		D2
and carrying out Projects	B2		D5
	В3		D6
	B5		D7
	B7		
To acquire a solid knowledge of how to draw up real, correct budgets, and their importance as a		C21	D2
Project management tool.			D3

Contents	
Topic	
1. Introduction and presentation of the subject	1.1. Presentation.
	1.2. Syllabus
2. Project	2.1 Definition. Types of Projects
•	2.2 Content
	2.3 Standards
	2.4 Portfolio, program, project, operation
3. Project Management	3.1 Definition
•	3.2 Agile Methodologies
	3.3 Predictive Methodologies
	<u> </u>

4. Project Management. PMBOK	4.1 Definition 4.2 Cycle of life of the project 4-3 Areas of Knowledge 4.4 Processes 4.5 Matrix of processes of the PMBOK
5. Project Management. Stage Beginning of the Project	<ul><li>5.1 Business Model Canvas (BMCanvas)</li><li>5.2 Project Model Canvas (PMCanvas)</li><li>5.3 Selection of Projects</li><li>5.4 Project Charter</li></ul>
6. Project Management. Stage Planning of the project. Scope, time and cost Management	<ul> <li>6.1 Creation of the WBS: Work breakdown structure</li> <li>6.2 Milestones</li> <li>6.3 Deliverables</li> <li>6.4 Planning. Method of the critical path</li> <li>6.5 Resources</li> <li>6.6 Costs</li> <li>6.7 Base Line of the project</li> </ul>
7. Project Management. Stage Tracking and control of the project	7.1 Follow-up of the Project. Tracking Gantt 7.2 Status date 7.3 Rescheduling 7.4 Method of Earned value
8. Project Management Stage End of the Project	8.1 Deliverable 8.2 Lessons learned
9. HR Management of the Project	9.1 Planning of HR 9.2 Execution of HR 9.2.1 Acquisition of the team 9.2.2 Development of the team 9.2.3 Manage the team
10. Quality Management of the Project	10.1 Quality plan 10.2 Quality assurance 10.3 Quality Control
11. Risk Management of the Project	11.1 Planning 11.1.1 Planning Risks 11.1.2 Identification risk 11.1.3 Qualitative analysis of risks 11.1.4 Quantitative analysis of risks 11.1.5 Answer plan 11.2 Tracking and control 11.2.1 Risks's control

Class hours Hours or classroo Lecturing 28 56	
Lecturing 28 56	utside the Total hours
	84
Mentored work 14 28	42
Practices through ICT 6 12	18
Seminars 2 0	2
Essay 0.5 1.5	2
Problem and/or exercise solving 2 0	2

<sup>\*</sup>The information in the planning table is for guidance only and does not take into account the heterogeneity of the students.

Methodologies	
	Description
Lecturing	Presentation by the teacher of the contents on the subject under study, theoretical and / or guidelines for a job, exercise or project to be developed by the student.
Mentored work	Students develop exercises or classroom projects under the guidance and supervision of the teacher. May link autonomous development of student activities
Practices through ICT	Activities application of knowledge to specific situations, and the acquisition of basic skills and procedural matters related to the object of study, which are held in computer rooms.
Seminars	Interviews held with the student teachers of the subject for advice / development activities of the course and the learning process.

Personalized assistance	
Methodologies Description	

Lecturing	The tutorial sessions will be individual. They will clear the doubts of the student and will help her with the contents of the course. Can realise tutorial sessions in small group gathering to students with the same problem for a better efficiency. For all the teaching modalities considered in the Contingency Plan, the tutorial sessions can be carried out using IT tools (email, video-call, Moovi forums, etc.) according to the modality of prior concertation of the virtual place, date and time.
Mentored work	They will do tutorial sessions of group with the professor to clear doubts and for the follow-up of the work. The tutorial sessions can be carried out using IT tools (email, video-call, Moovi forums, etc.) according to the modality of prior concertation of the virtual place, date and time.
Seminars	Personalised interview with the students. The tutorial sessions can be carried out using IT tools (email, video-call, Moovi forums, etc.) according to the modality of prior concertation of the virtual place, date and time.

Assessment				
	Description	Qualification	Traii ar Lear Res	nd ning
Essay	The student, in group, will realise a project according to the contents of the matter. For this will ask them a series of deliverables during the course and will realise an oral presentation of the Project at the end of the matter. The number of students that constitute the group fixed to the beginning of the course with the professor. Results of learning: Understand the basic aspects for undertaking Projects as an Engineer: professional competences, duties and responsibilities.  Know about the technological basis supporting the technical solutions applied in each Project.  Know the applicable legislation when drawing up and proceeding with Projects, and the distinct administrative procedures for authorisation. Know the particular protocol for undertaking a Mining Project, an Industrial Project, an Energy Project, and an Infrastructure Project, within the scope of the qualification's competences. Know the latest I.T. techniques for drawing up and carrying out Projects.  Become aware of the conditioning environmental, health and safety factors when drawing up and carrying out Projects.  Acquire a solid knowledge of how to draw up real, correct budgets, and their importance as a Project management tool.	50	C21	D2 D3 D4 D5 D6 D7
Problem and/or exercise solving	Examination of the theoretical part of the matter.  Results of learning: Understand the basic aspects for undertaking Projects as an Engineer: professional competences, duties and responsibilities. Know the applicable legislation when drawing up and proceeding with Projects, and the distinct administrative procedures for authorisation. Know the particular protocol for undertaking a Mining Project, an Industrial Project, an Energy Project, and an Infrastructure Project, within the scope of the qualification's competences.	50	C21	D2 D4 D5 D6

# Other comments on the Evaluation

The evaluation of the work of the student, individual and/or in group, of face-to-face form and no face-to-face will realise by means of the assessment of the professor averaging the different activities realised.

To follow the subject the students can opt by the modality of Continuous Evaluation or the one of Evaluation no Continuous. In both cases, to obtain the qualification will employ a system of numerical assessment with values of 0,0 to 10,0 points according to the valid legislation (R.D. 1125/2003 of 5 September, BOE. Number 224 of 18 September). The subject will be passed when the qualification of the student was over 5,0.

For the First Announcement or Edition (ordinary 1º period)

### To) Modality of Continuous Evaluation:

The final note of the subject will combine the qualifications of the project realised in group and his oral exhibition (50%), as well as the proof written (50%).

They will value the behaviour and the implication of the student in the classes and in the realisation of the diverse activities programmed, the fulfillment of the terms of delivery and/or exhibition and defence of the works proposed, etc.

In case that a student do not reach the minimum of 5 points on 10 demanded in any of the sections, will have to realise a final examination in the date fixed by the Direction of the centre.

To be able to access to the continuous evaluation, the student has to can assist to 75% of the total of the classes, and to

have delivered in due time and manner all the deliverables requested during the course.

b) Modality of Evaluation no Continuous:

It establishes a term from the start of the course so that the student justifies with a document his impossibility to follow the process of continuous evaluation.

The student that renounce to the continuous evaluation will have to realise a final examination that will cover the whole of the contents of the subject, so many theorists like practical, and that it will be able to include test type test, questions of reasoning, resolution of problems and development of practical suppositions. The qualification of the examination will be 100% of the final note.

It demands reach a minimum qualification of 5,0 points on 10,0 possible to be able to pass the subject

For the Second Announcement or Edition (extraordinary of July)

The students that do not surpass the subject in the First Announcement will have a second announcement according to the calendar fixed by the centre.

The students that have not surpassed the subject in the First Announcement will be able to present to the Second Announcement, where will realise an examination that will cover the whole of the contents of the subject, so many theorists like practical, and that they will be able to include test type test, questions of reasoning, resolution of problems and development of practical cases. It demands reach a minimum qualification of 5,0 points on 10,0 possible to be able to surpass the subject.

<u>Calendar of examinations</u>: Verify /consult of up to date form in the page web of the centre:

http://minaseenerxia.uvigo.es/es/docencia/examenes

### Sources of information

#### **Basic Bibliography**

Project Management Institute, GUIA DE LOS FUNDAMENTOS DE LA DIRECCION DE PROYECTOS, 6ª, PMI, 2017

Project Management Institute, A guide to the project management body of knowledge: (PMBOK guide), 6ª, PMI, 2017

Buchtik, Liliana, Secrets to mastering the WBS in real-world project, 2º, PMI, 2013

Buchtik, Liliana, Secretos para dominar la gestión de riesgos en proyectos, 11, Buchtik Global, 2013

Complementary Bibliography

Toro Lopez, Francisco, Gestión de Proyectos con enfoque PMI al usar Project y excel, 1º, ECOE, 2011

ENI, Microsoft Project 2016, 1º, ENI, 2016

Chatfield, Carls, **Microsoft Project 2016 step by step**, 1º, MicroPress, 2016

Mulcahy, Rita, **Preparación para el examen PMP**, 8º, RMC Public, 2013

Mulcahy, Rita, PMP exam prepare, 8º, RMC Public, 2013

Klastorin, Ted, Gestión de proyectos : con casos prácticos, ejercicios resueltos Microsoft Project, Risk y hojas de cálculo, 1º, PROFIT, DL, 2010

Goicoechea Castaño, Itziar, **PROYECTOS DE EDIFICACIONES Y CONSTRUCCIONES INDUSTRIALES**, 1, Andavira, 2009

Díaz Martín, Ángel, **EL ARTE DE DIRIGIR PROYECTOS**, 3ª, RA-MA, 2010

#### Recommendations

## **Other comments**

All the documentation will be available and the communication will realise through the platform Moovi